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多準則決策分析應用於住宅社區永續發展之評價

**The Application of Multi-Criteria Decision Analysis for the Assessment of Sustainable Development to Residence Community**

中文摘要

當人類居住環境的發展與管理聚焦於永續發展的全球趨勢下，其「全球思考、地區行動」的概念必須轉化成具體、確切的執行。因此，為能有效落實居住環境的永續發展，必須依照地方特質建立起該地區行動的準則。在執行上，首先需釐清概念於地理空間單元上實踐的對應；進而就其特性尋求客觀有效的衡量方法。隨著時代的快速變遷，工業化、都市化與全球化使得具高度社會互動、聯合分擔與地理場所混合使用特質之台灣傳統社區，因地狹人稠而朝向高層化、高密度集中之集合住宅形式發展，並轉變為強調滿足自我居住品質與私密安全之群聚式單一使用的「集合住宅社區」。本研究先行透過相關研究文獻回顧與整理，綜合歸納出影響集合住宅社區永續發展之相關可能因子；爾後，再透過模糊德爾菲法（Fuzzy Delphi Method; FDM）從中篩選出衡量發展之確切依循準則。而，為考量評價時於相關構面間與準則間可能存在有複雜的相互影響關係，特藉由專家群體討論，並援引具有有效解決多屬性決策問題能力之分析網路程序法（Analytic Network Process; ANP）以資釐清；並藉以建構出一可將主觀、質性感知問題轉化為客觀、量化分析的評價模式。研究結果可將抽象的永續概念轉換成清晰的網路評量架構，其具客觀性與可操作性之成果不但可作為落實永續概念的基礎、與政府相關政策制訂時之參考，並可成為未來於規劃發展與實踐時之導引。

**關鍵詞：**模糊德爾菲法、分析網路程序法、集居環境永續發展、集合住宅社區

Abstract

When the trend of development and management of human residence environment becomes focusing on the concept of sustainable development (SD) over the world, the concept of “thinking globally, action locally” needs to be transferred into specific and practicable implementations. Hence, in order to fulfill SD to residence environment effectively, local action principle needs to be established based on the location’s characteristics. Besides, in the implementation, the correspondence of the concept for the geographical space must be distinguished firstly, and then the objective and effective evaluation method must be developed. With the rapid changing time and dense population with small land area, the dwelling in Taiwan has been developed toward the type of housing with high-rise, high density and centralization. In addition, industrialization, urbanization and globalization have pushed traditional community, which possessed the characteristics of high social interaction, shared ties, and geographical location mixed-use, into “housing community (HC).” The HC emphasizes the satisfaction of personal living quality, privacy and safety, and is in the form of cluster and single-use. In order to guide and implement SD effectively, this paper first searches the relevant possible impact factors (PIFs) of the SD for the HC. Fuzzy Delphi method (FDM) is applied next to extract the factors for further analysis. Furthermore, since there is complex interdependence among objectives and among criteria, this research examines the relationship thorough expert group discussion and form the evaluation model. The analytic network process (ANP) method, which can solve multi-attribute decision

analysis (MADA) problems effectively, is employed next to solve the model. Through the systematic analysis, a subjective and qualitative perception problem can be transformed and solved in an objective and quantitative evaluation model. As a result, the abstract concept of SD can be applied in a distinct network model suitably. The conclusion and results obtained from the operation of the evaluation model not only can be a foundation to implement the sustainable concept and a recommendation for government's related policy making, but also can be a guidance for planning and practicing in the future.

**Keywords:** Fuzzy Delphi method (FDM); Analytic network process (ANP); Collective residence environment sustainable development; Housing community (HC)

## **1. Introduction**

Sustainable development (SD) has been focused on residential environment in the world in turns of development and management in the past twenty years. Awareness of its concept/definition is abstract. Conceptual work of “thinking globally, action locally”, therefore, should be transferred into specific and applicable approach. Implementation of SD effectively in residence environment should have two structural concerns (Chan & Wu, 2003; Chan & Huang, 2004). First, the concept of space of geographical scale for action should be included (Lee & Huang, 2007). Second, an objective and valid measurement method should be developed.

Housing community (HC) designed with collective dwelling type has become a basic construction unit in residential environment and urban development. This is due to the limitation of land and condensed population in Taiwan. Furthermore, government should define residence and community clearly in order to move toward SD under rapid transition based on highly urbanization, industrialization and technology (National Council for Sustainable development, 2000). In other words, HC is the response to space of geographical scale for action (Beatley & Manning, 1997; Forman, 1995).

Establishment of evaluating indicators is an essential work to transfer the concept effectively into developing space units (Fraser et al. 2006; Spangenberg et al., 2002). Evaluation model can then be developed (Lin & Lee, 2005; Yuan et al. 2003). Nevertheless, in the process of operating performance model, there are complicated interrelationships existing among various factors (Chan & Huang, 2004; Maclaren, 1996). Such a characteristic belongs to multi-attribute decision analysis (MADA). Many works done on MADA (see Chen & Liu, 2007; Lee & Li, 2006) showed that the fuzzy Delphi method (FDM) can extract definite factors effectively from related attributes. The extracted factors can then be criteria for measurement. In addition, the analytic network process (ANP) has the ability to handle interdependency among attributes and criteria.

The purpose of this paper is to establish a distinct, objective and applicable evaluation model that transforms abstract SD concept based on characteristics and requirements of local basic unit. The results could examine the implementation of the SD concept more specifically and practically. Moreover, it will also offer sufficient planning and executing guidance to local residential environment development in the future.

## **2. Literature review**

### ***2.1 Transition of Community***

Due to the influence of traditional neighborhood unit theory, community in the past not only provided function of residence but also work, culture, education, social life and certain scale of commercial activity. It was a mixed-use living environment and a basic unit for social development and urban construction (Churchill & Baetz, 1999; Mason & Cheyne, 2000).

With swift changing in time, industrialization reduces the dependence of people on community. Convenient transportation under urbanization also lengthens the distance between working location and residence. Frequent communication and network cooperation in globalization collapse the pattern of living interaction (Birkeland, 2002). These trends change the living style from the traditional community with characteristics of social interaction, shared ties and geographical location (Hillery, 1955) to self-satisfaction, privacy, and an emphasis on occupational interest than community interest, and gradually to an isolated and sterile accommodation (Wight, 1995; Churchill & Baetz, 1999). In Taiwan, a small island with condensed population, the transition becomes even apparent and housing community (HC) has become a dominant developing form. However, due to broadened phenomena of contemporary community (e.g. increased mobility and electronic communication) and conceptual abstract association (e.g. scientific community) (Birkeland, 2002), group residential livelihood in the past

gradually evolves into self-satisfaction, independent livelihood with indifference and rare interaction (Hung & Wang, 2006). HC, a basic unit of development with local characteristic, reflects an appropriate correspondence with the geographical space unit.

## ***2.2 Sustainability Indicators and Impact Factors***

Since 1980s, SD has emerged as a popular solution to the problem of meeting the material needs of a rapidly growing population (Bridger & Luloff, 1999). Many scholars attempt to apply sustainability to the issues of residence community (Bridger & Luloff, 1999; Barton, 2000; Lafferty, 2002; Weber, 2003, Chan & Huang, 2004). There were many research works have explored the restriction and utilization of resources and ecology, the living attitude/style and needs/quality of residents, and the policies and management in operation and development. As a result, concepts, such as “green community” (Lin & Lee, 2005), “ecology community” (Zhang & Shyng, 2004) and “healthy community” (Farmer et al., 2003), are developed. However, no matter what the research results are, as stated by Lee & Huang (2007), it is necessary to establish evaluation criteria for creating a more livable and compatible environment.

Before SD was defined by WCED in 1987, Van der Ryn & Calthorpe (1986) had already discussed sustainable community. Later on, many works also studied the issue. The Sustainable Seattle (1998) listed 40 indicators of sustainable community under four dimensions: environment, population & resources, economy, and culture & society. Beatley (1998) claimed that a sustainable community should contain principles of safety, environmentally-friendly, symbiosis, consensus, ethic, and equity. Moreover, Bridger & Luloff (1999) proposed that typical and ideal sustainable community should be defined in five dimensions, such as self reliance etc. Barton (2000) also listed five dimensions to explore the local sustainability (e.g. social equity and health). In addition to the above works, numerous researches have similar analysis and detailed discussion, including Roseland (2000), Weber (2003), Farmer et al. (2003), and ODPM (2004).

Some researches focused on local indigenous needs and characteristics are found. Chan & Wu (2003) and Chan & Huang (2004) listed eight rules, such as self-regulation and multiple-utilization, of bio-cybernetic to define 26 variables to be criteria of sustainable community. Lin & Lee (2005) believed community is the basic administrative unit for people living, work and enjoy their life. From questionnaire analyses and group discussions, the authors established core indicators of sustainable community indicators, including three main dimensions, five sub-categories, and ten indicators. Moreover, Wu et al. (2006) presented four dimensions and associated benchmarks to evaluate sustainable community management.

## ***2.3. Existed Evaluation Models and Methods***

From literature review, we can understand that there are extensive influencing dimensions and attributes for the SD of HC. Thus, this is a MADA problem. There were numerous methods conducted in the past, such as ranking technique, scoring, AHP, and mathematical models including goal programming, dynamic programming and so on (Wey & Wu, 2007). The above methodologies can deal with simple and simplified thinking models. However, to solve the complex interrelationship among criteria for the abstract SD concept, the above techniques are not adequate enough.

Most of the measuring approaches and evaluation models focusing on this field tried to establish influencing factors, indicators/criteria first (see Innes & Booher, 1999; Andrew & Carroll, 2001; Bell & Morse, 2004). Reed et al. (2006) set up a learning process by integrating approaches of top-down from expert-led and bottom-up from community-based. The criteria and SD goal of HC form a loop structure, and community-driven participatory methods (CDPM) is adopted for evaluation. Chan & Hung (2004) considered variables for community development, and then engaged in systematic evaluation research by sensitivity model (SM). Moreover, Taylor (2001) made a comparison between employment based analysis (EBA) and cost-benefit analysis

(CBA) on HC activity.

Even though operation models and techniques for MADA problem have been developed extensively, interdependency among criteria and alternatives may exist in real practice (Weber et al., 1990). An evaluation model with only top-down relationship or one-way loop form cannot appropriately represent the connections among the factors. As long as there is interrelationship among criteria and alternatives, the relationship should be shown as a network. Thus, the ANP (Saaty, 1996), which aims to tackle network problems, is adopted in this research to solve the interdependency problem of SD in collective residence environment.

### 3. Methodologies

#### 3.1 Fuzzy Delphi Method (FDM)

To deal with the uncertainty of experts' subjective opinions effectively, Murray et al. (1985) first applied the fuzzy theory to the traditional Delphi Method. Ishikawa et al. (1993) employed the cumulative frequency distribution function and the fuzzy integration to integrate experts' estimation into fuzzy numbers, and utilized the "gray zone", the intersection of the fuzzy numbers, to develop the Max-Min FDM and the FDM via Fuzzy Integration (FDMFI).

Thereafter, Chang et al. (1995) and Chang & Wang (2006) extended the fuzzy number to the triangular fuzzy numbers (TFNs) to acquire the similarity degree among tolerable scope to select the critical factors from a list of possible factors. Moreover, Cheng (2001) and Hsiao (2006), based on Ishikawa et al. (1993), used TFNs to combine experts' cognitions and applied gray zone test to examine whether the cognitions has reached convergence. Zheng (2001), by revising the method of Cheng (2001), employed the geometric mean of experts' judgment to express the two TFNs for integrating comments and did the gray zone test. This paper bases on Zheng (2001) and the above some related researches, to find the critical factors. The proposed procedure is as follows:

*Step 1: Collect all possible impact factors (PIFs)  $u_i$ .  $U = \{u_i, i=1,2,\dots,n\}$ .*

*Step 2: Collect estimated score of each factor from each expert.* The score is denoted as  $s^i$  by K experts;  $s^i = (C_k^i, O_k^i)$ ,  $i = 1,2, \dots, n$ ;  $k = 1,2, \dots, K$ .  $C_k^i (O_k^i)$  is the lowest (highest) score of the kth expert to the ith factor, and both  $C_k^i$  and  $O_k^i$  have a range from 1 to 10 (Zheng, 2001).

*Step 3: Calculate the minimum  $C_L^i (O_L^i)$ , the geometric mean (GM)  $C_M^i (O_M^i)$  and the maximum  $C_U^i (O_U^i)$  values of  $C_k^i (O_k^i)$  for each factor.*

*Step 4: Establish the TFNs.* The most conservative cognition value of a TFN is  $C^i = (C_L^i, C_M^i, C_U^i)$ , and the most optimistic cognition value is  $O^i = (O_L^i, O_M^i, O_U^i)$ . The overlap section of the two TFNs is called the gray zone, as shown in Figure 1 (Cheng, 2001; Hsiao, 2006).

*Step 5: Inspect the consensus among experts' opinions.* The gray zone of each factor is used to calculate the "important degree of consensus" ( $G^i$ ) by Equation (1).

$$G^i = \{Y | \mu_{F^i(x)}(Y)\} \quad (1)$$

- (1) If there is no overlap between the two TFNs, this indicates that the experts' opinions possess consensus, and  $G^i = (C_M^i + O_M^i) / 2$  (Zheng, 2001).
- (2) If there is overlap between the two TFNs (the gray zone ( $Z^i$ ) exists): to compare the  $Z^i$  and  $M^i$ , where  $Z^i = C_U^i - O_L^i$  and  $M^i = O_M^i - C_M^i$ ,  $G^i$  is calculated by Equation (2) and Equation (3) (Zheng, 2001).

$$F^i(x_j) = \left\{ \int_x \left\{ \min \left[ C^i(x_j), O^i(x_j) \right] \right\} dx \right\}, j \in U \quad (2)$$

$$G^i = \left\{ x_j \mid \max \mu_{F^i}(x_j) \right\}, j \in U \quad (3)$$

Step 6: Extract critical factors from  $U$ , compare  $G^i$  with the threshold value ( $S$ ). If  $G^i \geq S$ , select factor  $i$ ; and if  $G^i < S$ , eliminate factor  $i$  (Chang et al., 1997; Zheng, 2001). In general, the threshold value is determined by decision makers subjectively (Chang et al., 1997).

### 3.2 Analytic Network Process (ANP)

The ANP is the generalization of the analytic hierarchy process (AHP) by replacing hierarchies with networks (Saaty, 1996) and allowing more complex interrelationships in a network system. The ANP has been widely used in multi-criteria decision making (MCDM) problems in various fields such as strategic decision, project selection, product planning (Chung et al. 2005a), and so on.

The structural difference between a hierarchy and a network is depicted in Figure 2, where a node represents a component with elements inside it and an arc denotes the interaction between two components (Karsak et al., 2002). The direction of an arc represents dependence between two components; a two-way arrow indicates interdependency between two components; and a loop shows the inner dependence of elements within a component (Saaty, 1996; Chung et al., 2005b).

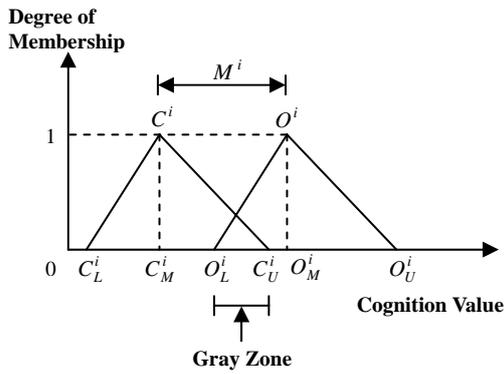


Figure 1. Two TFNs (Zheng, 2001)

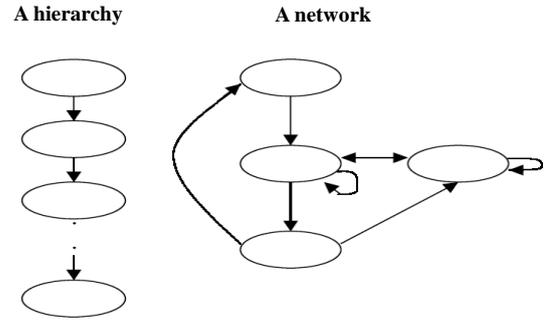


Figure 2. A hierarchy and a network (Chung et al., 2005b)

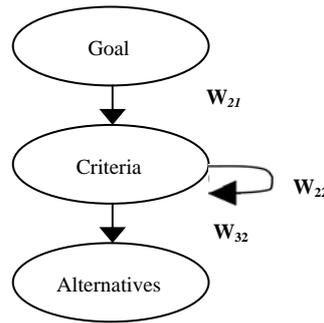
Saaty (1996) introduces the “supermatrix” to handle the interdependence characteristics, and a standard supermatrix form is as follows:

$$\mathbf{W} = \begin{matrix} & C_1 & \cdots & C_k & \cdots & C_N \\ & e_{11} \cdots e_{1n_1} & \cdots & e_{k1} \cdots e_{kn_k} & \cdots & e_{N1} \cdots e_{Nn_N} \\ C_1 & \begin{pmatrix} e_{11} & & & & \\ \vdots & & & & \\ e_{1n_1} & & & & \\ \vdots & & & & \\ e_{k1} & & & & \\ C_k & \begin{pmatrix} \mathbf{W}_{11} & \cdots & \mathbf{W}_{1k} & \cdots & \mathbf{W}_{1N} \\ \vdots & & \vdots & \ddots & \vdots \\ e_{kn_k} & & & & \\ \vdots & & & & \\ e_{N1} & & & & \\ C_N & \begin{pmatrix} \mathbf{W}_{N1} & \cdots & \mathbf{W}_{Nk} & \cdots & \mathbf{W}_{NN} \\ \vdots & & \vdots & \ddots & \vdots \\ e_{Nn_N} & & & & \end{pmatrix} & & & & \end{pmatrix} & & & & \end{pmatrix} & & & & \end{matrix} \quad (4)$$

Let the components of a network system be  $C_k$ ,  $k = 1, \dots, N$ , and let each component  $k$  has  $n_k$  elements, denoted by  $e_{k1}, e_{k2}, \dots, e_{kn_k}$ . The influence of a set of elements belonging to a component on any element in another component can be represented as a priority matrix ( $W_{ij}$ ) by applying pairwise comparisons in the same way as in the AHP.  $W_{ij}$  shows the influence of the elements in the  $j$ th component to the elements in the  $i$ th component, and vice versa. In addition, if there is no influence, then  $W_{ij} = 0$  (Huang et al., 2005; Chung et al., 2005b). The process of ANP is described as follows (Chung et al., 2005b; Saaty, 1996; Sarkis, 2003):

*Step 1: Model construction and problem structuring.* An example is shown in Figure 3. (Momoh & Zhu, 1998).

*Step 2: Pairwise comparisons matrices and priority vectors.* Like AHP, decision elements at each component are compared pairwise with respect to their importance towards their control criterion, and the components themselves are also compared pairwise with respect to their contribution to the goal (Chung et al., 2005b).



**Figure 3.** A network example(Momoh & Zhu, 1998)

*Step 3: Supermatrix formation.* To obtain global priorities in a system with interdependent influences, the obtained local priority vectors and matrices from *Step 2* are entered in a matrix to form a “supermatrix” as follows:

$$W = \begin{matrix} & \begin{matrix} Goal & Cri & Alt \end{matrix} \\ \begin{matrix} Goal \\ Criteria \\ Alternatives \end{matrix} & \begin{bmatrix} 0 & 0 & 0 \\ W_{21} & W_{22} & 0 \\ 0 & W_{32} & I \end{bmatrix} \end{matrix} \quad (5)$$

where “I” is the identity matrix, and entries of zeros correspond to those elements that have no influence. Next, in order to achieve a convergence on the importance weights, the supermatrix is raised to limiting powers by Equation (6) to obtain the limit matrix, which shows the global priority weights.

$$\lim_{k \rightarrow \infty} W^{2k+1} \quad (6)$$

*Step 4: Selection of best alternatives.* The priority weights of alternatives can be found in the column of alternatives in the normalized supermatrix (Sarkis, 2003; Chung et al., 2005b).

## 4. Evaluation Framework

### 4.1 Determination of Evaluating Criteria by FDM

In this research, nineteen experts from industry, government departments, and professional scholars from related area formed to contribute their expertise. Based on literature reviews, consideration of actual needs and characteristics of local area, we are able to list five major dimensions that influence SD of HC: (1) social level, (2) natural environment, (3) living use, (4) management and service, and (5) technology application. Moreover, 26 PIFs are generalized and categorized under the five dimensions (see Table 1).

**TABLE 1. Dimensions and possible impact factors**

| Dimensions (Ds)                               | Possible impact factors (PIFs)                         |
|---|--|
| <b>Social level (D<sub>1</sub>)</b>           | Community ideology (F <sub>1</sub> )                   |
|   | Health (F <sub>2</sub> )                               |
|   | Safety (F <sub>3</sub> )                               |
|   | Culture education (F <sub>4</sub> )                    |
|   | Construction of style & features (F <sub>5</sub> )     |
|   | Justice & opportunities (F <sub>6</sub> )              |
|   | Properties of community constitution (F <sub>7</sub> ) |
|   | Community connection (F <sub>8</sub> )                 |
| <b>Natural Environment (D<sub>2</sub>)</b>    | Land use (F <sub>9</sub> )                             |
|   | Energy use (F <sub>10</sub> )                          |
|   | Clean & recycling (F <sub>11</sub> )                   |
|   | Preserve biodiversity (F <sub>12</sub> )               |
|   | Natural resources (F <sub>13</sub> )                   |
|   | Pollution prevention (F <sub>14</sub> )                |
| <b>Living use (D<sub>3</sub>)</b>             | Greenery open space (F <sub>15</sub> )                 |
|   | Good dwellings & built environment (F <sub>16</sub> )  |
|   | Public facilities (F <sub>17</sub> )                   |
|   | Satisfaction & comfort (F <sub>18</sub> )              |
|   | Traffic service system (F <sub>19</sub> )              |
| <b>Management and service (D<sub>4</sub>)</b> | Policies & ordinances (F <sub>20</sub> )               |
|   | Organizational operation (F <sub>21</sub> )            |
|   | Spontaneity management (F <sub>22</sub> )              |
|   | Effective guidance of government (F <sub>23</sub> )    |
| <b>Technology Application (D<sub>5</sub>)</b> | Community network (F <sub>24</sub> )                   |
|   | Security control system (F <sub>25</sub> )             |
|   | Digital life use (F <sub>26</sub> )                    |

**TABLE 2. Factor extraction results**

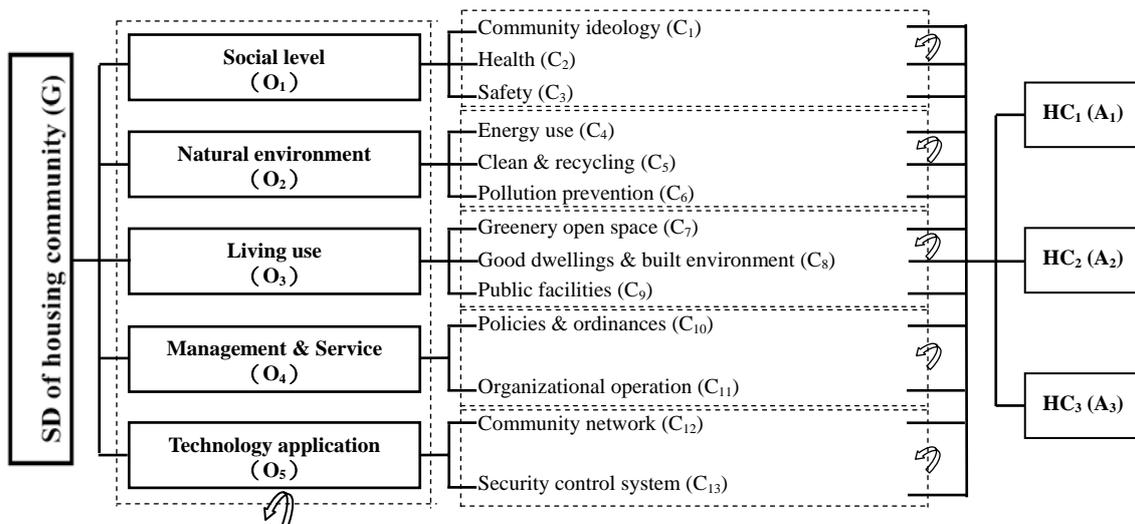
| PIFs            | C <sub>k</sub> <sup>i</sup> |     | O <sub>k</sub> <sup>i</sup> |     | GMs            |                | G <sup>i</sup> |
|-----------------|-----------------------------|-----|-----------------------------|-----|----------------|----------------|----------------|
|                 | Min                         | Max | Min                         | Max | C <sup>i</sup> | O <sup>i</sup> |                |
| F <sub>1</sub>  | 4                           | 8   | 8                           | 10  | 6.12           | 9.18           | <b>7.65</b>    |
| F <sub>2</sub>  | 3                           | 8   | 6                           | 10  | 6.70           | 9.13           | <b>7.41</b>    |
| F <sub>3</sub>  | 5                           | 9   | 8                           | 10  | 6.81           | 9.17           | <b>8.35</b>    |
| F <sub>4</sub>  | 3                           | 7   | 5                           | 10  | 4.98           | 7.93           | 6.18           |
| F <sub>5</sub>  | 3                           | 7   | 5                           | 10  | 5.04           | 8.20           | 6.24           |
| F <sub>6</sub>  | 3                           | 7   | 5                           | 10  | 4.38           | 7.37           | 5.95           |
| F <sub>7</sub>  | 2                           | 7   | 5                           | 10  | 4.31           | 7.17           | 5.89           |
| F <sub>8</sub>  | 2                           | 8   | 5                           | 10  | 4.28           | 7.44           | 6.19           |
| F <sub>9</sub>  | 4                           | 8   | 6                           | 10  | 5.86           | 8.81           | 7.14           |
| F <sub>10</sub> | 3                           | 9   | 7                           | 10  | 6.38           | 8.88           | <b>7.84</b>    |
| F <sub>11</sub> | 4                           | 8   | 8                           | 10  | 6.15           | 9.01           | <b>7.58</b>    |
| F <sub>12</sub> | 3                           | 8   | 6                           | 10  | 5.32           | 8.17           | 6.90           |
| F <sub>13</sub> | 3                           | 8   | 6                           | 10  | 5.74           | 8.63           | 7.08           |
| F <sub>14</sub> | 3                           | 8   | 8                           | 10  | 5.98           | 9.13           | <b>7.55</b>    |
| F <sub>15</sub> | 4                           | 9   | 7                           | 10  | 6.38           | 9.00           | <b>7.87</b>    |
| F <sub>16</sub> | 5                           | 9   | 8                           | 10  | 7.08           | 9.40           | <b>8.42</b>    |
| F <sub>17</sub> | 5                           | 8   | 7                           | 10  | 6.09           | 8.83           | <b>7.49</b>    |
| F <sub>18</sub> | 3                           | 8   | 7                           | 10  | 5.05           | 8.77           | 7.38           |
| F <sub>19</sub> | 3                           | 8   | 6                           | 10  | 5.69           | 8.62           | 7.06           |
| F <sub>20</sub> | 3                           | 8   | 7                           | 10  | 5.56           | 8.74           | <b>7.42</b>    |
| F <sub>21</sub> | 3                           | 9   | 7                           | 10  | 6.36           | 8.95           | <b>7.85</b>    |
| F <sub>22</sub> | 3                           | 8   | 6                           | 10  | 5.70           | 8.60           | 7.06           |
| F <sub>23</sub> | 2                           | 7   | 5                           | 10  | 4.23           | 7.37           | 5.92           |
| F <sub>24</sub> | 3                           | 9   | 8                           | 10  | 5.28           | 9.23           | <b>8.25</b>    |
| F <sub>25</sub> | 3                           | 8   | 7                           | 10  | 5.72           | 9.17           | <b>7.49</b>    |
| F <sub>26</sub> | 3                           | 7   | 6                           | 10  | 4.37           | 8.06           | 6.44           |

Numbers: 13 (G<sup>i</sup> ≥ S (7.40), shown in gray)

Next, FDM is applied to extract the factors from the PIFs. A convergence of experts’ opinions is obtained, and 13 factors are extracted. In this research, we subjectively set 7.40 as the threshold value. The results are shown in Table 2, and the factors shaded in gray are selected.

**4.2 Construction of Evaluation Model by ANP**

With the results from FDM, a group meeting is carried out again to build up an evaluation model based on the ANP network structure proposed by Saaty (1996). In the process, the complete evaluation model is constructed as shown in Figure 4. In the evaluation model, the objectives and criteria correspond respectively to the 5 dimensions and 13 extracted factors from the FDM.



**Figure 4. Evaluation model**

Subsequently, the operational steps of ANP proceed based on the evaluation model. Three HCs (A<sub>1</sub>, A<sub>2</sub>, and A<sub>3</sub>) are selected from Hsinchu area to examine the practicality of the proposed model. Seven experts are asked to fill out a set of pairwise comparison questionnaire. Based on the

pairwise comparison results, priority/eigenvalue (EV) in each component and interdependencies in the model is calculated, and consistency ( $CR \leq 0.1$ ) is tested. Because there are numerous pairwise comparisons matrices (PCM), only partial calculation is illustrated (G-O<sub>1</sub>-C<sub>1</sub>-A) in Table 3.

**Table 3.** Representation of PCM

| <i>G</i>              | <i>O</i> <sub>1</sub> | <i>O</i> <sub>2</sub> | <i>O</i> <sub>3</sub> | <i>O</i> <sub>4</sub> | <i>O</i> <sub>5</sub> | <i>EV</i>             | <i>C</i> <sub>1</sub> | <i>C</i> <sub>1</sub> | <i>C</i> <sub>2</sub> | <i>C</i> <sub>3</sub> | <i>EV</i>    |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------|
| <i>O</i> <sub>1</sub> | 1                     | 3                     | 2                     | 4                     | 6                     | <b>0.419</b>          | <i>C</i> <sub>1</sub> | 1                     | 5                     | 3                     | <b>0.627</b> |
| <i>O</i> <sub>2</sub> | 1/3                   | 1                     | 1/2                   | 2                     | 3                     | <b>0.155</b>          | <i>C</i> <sub>2</sub> | 1/5                   | 1                     | 1/4                   | <b>0.094</b> |
| <i>O</i> <sub>3</sub> | 1/2                   | 2                     | 1                     | 4                     | 5                     | <b>0.282</b>          | <i>C</i> <sub>3</sub> | 1/3                   | 4                     | 1                     | <b>0.280</b> |
| <i>O</i> <sub>4</sub> | 1/4                   | 1/2                   | 1/4                   | 1                     | 2                     | <b>0.089</b>          | <b>CR=0.074</b>       |                       |                       |                       |              |
| <i>O</i> <sub>5</sub> | 1/6                   | 1/3                   | 1/5                   | 1/2                   | 1                     | <b>0.055</b>          | <b>CR=0.014</b>       |                       |                       |                       |              |
| <i>O</i> <sub>1</sub> | <i>C</i> <sub>1</sub> | <i>C</i> <sub>2</sub> | <i>C</i> <sub>3</sub> | <i>EV</i>             | <i>C</i> <sub>1</sub> | <i>A</i> <sub>1</sub> | <i>A</i> <sub>2</sub> | <i>A</i> <sub>3</sub> | <i>EV</i>             |                       |              |
| <i>C</i> <sub>1</sub> | 1                     | 6                     | 2                     | <b>0.600</b>          | <i>A</i> <sub>1</sub> | 1                     | 2                     | 1/4                   | <b>0.218</b>          |                       |              |
| <i>C</i> <sub>2</sub> | 1/6                   | 1                     | 1/3                   | <b>0.100</b>          | <i>A</i> <sub>2</sub> | 1/2                   | 1                     | 1/3                   | <b>0.152</b>          |                       |              |
| <i>C</i> <sub>3</sub> | 1/2                   | 3                     | 1                     | <b>0.300</b>          | <i>A</i> <sub>3</sub> | 4                     | 3                     | 1                     | <b>0.630</b>          |                       |              |
| <b>CR=0</b>           |                       |                       |                       |                       | <b>CR=0.093</b>       |                       |                       |                       |                       |                       |              |

All the priorities calculated from the pairwise comparison matrices are entered in the initial supermatrix (see Table 4) using Equation (5). However, the supermatrix does not have column stochastic. Each block in that column is multiplied by 0.5 to make the column stochastic. By this way, a weighted supermatrix is formed. The weighted supermatrix is then raised to limiting powers by Equation (6) to capture all the interactions and to obtain the limit supermatrix (see Table 5). The alternative with the largest priority should have the best overall performance. The performance of the three alternatives is:  $A_3 (0.394) > A_2 (0.324) > A_1 (0.281)$ .

**Table 4.** Initial supermatrix

|                        | <i>G</i> | <i>O</i> <sub>1</sub> | <i>O</i> <sub>2</sub> | <i>O</i> <sub>3</sub> | <i>O</i> <sub>4</sub> | <i>O</i> <sub>5</sub> | <i>C</i> <sub>1</sub> | <i>C</i> <sub>2</sub> | <i>C</i> <sub>3</sub> | <i>C</i> <sub>4</sub> | <i>C</i> <sub>5</sub> | <i>C</i> <sub>6</sub> | <i>C</i> <sub>7</sub> | <i>C</i> <sub>8</sub> | <i>C</i> <sub>9</sub> | <i>C</i> <sub>10</sub> | <i>C</i> <sub>11</sub> | <i>C</i> <sub>12</sub> | <i>C</i> <sub>13</sub> | <i>A</i> <sub>1</sub> | <i>A</i> <sub>2</sub> | <i>A</i> <sub>3</sub> |   |
|------------------------|----------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------|------------------------|------------------------|------------------------|-----------------------|-----------------------|-----------------------|---|
| <i>G</i>               | 0        | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                      | 0                      | 0                      | 0                      | 0                     | 0                     | 0                     | 0 |
| <i>O</i> <sub>1</sub>  | 0.419    | 0.475                 | 0.304                 | 0.103                 | 0.318                 | 0.230                 | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                      | 0                      | 0                      | 0                      | 0                     | 0                     | 0                     | 0 |
| <i>O</i> <sub>2</sub>  | 0.155    | 0.072                 | 0.489                 | 0.062                 | 0.159                 | 0.000                 | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                      | 0                      | 0                      | 0                      | 0                     | 0                     | 0                     | 0 |
| <i>O</i> <sub>3</sub>  | 0.282    | 0.122                 | 0.070                 | 0.295                 | 0.045                 | 0.000                 | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                      | 0                      | 0                      | 0                      | 0                     | 0                     | 0                     | 0 |
| <i>O</i> <sub>4</sub>  | 0.089    | 0.287                 | 0.137                 | 0.540                 | 0.392                 | 0.122                 | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                      | 0                      | 0                      | 0                      | 0                     | 0                     | 0                     | 0 |
| <i>O</i> <sub>5</sub>  | 0.055    | 0.045                 | 0.000                 | 0.000                 | 0.086                 | 0.648                 | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                      | 0                      | 0                      | 0                      | 0                     | 0                     | 0                     | 0 |
| <i>C</i> <sub>1</sub>  | 0        | 0.600                 | 0                     | 0                     | 0                     | 0                     | 0.627                 | 0.582                 | 0.230                 | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                      | 0                      | 0                      | 0                      | 0                     | 0                     | 0                     | 0 |
| <i>C</i> <sub>2</sub>  | 0        | 0.100                 | 0                     | 0                     | 0                     | 0                     | 0.094                 | 0.110                 | 0.122                 | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                      | 0                      | 0                      | 0                      | 0                     | 0                     | 0                     | 0 |
| <i>C</i> <sub>3</sub>  | 0        | 0.300                 | 0                     | 0                     | 0                     | 0                     | 0.280                 | 0.309                 | 0.648                 | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                      | 0                      | 0                      | 0                      | 0                     | 0                     | 0                     | 0 |
| <i>C</i> <sub>4</sub>  | 0        | 0                     | 0.648                 | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0.540                 | 0.300                 | 0.128                 | 0                     | 0                     | 0                     | 0                      | 0                      | 0                      | 0                      | 0                     | 0                     | 0                     | 0 |
| <i>C</i> <sub>5</sub>  | 0        | 0                     | 0.230                 | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0.297                 | 0.600                 | 0.276                 | 0                     | 0                     | 0                     | 0                      | 0                      | 0                      | 0                      | 0                     | 0                     | 0                     | 0 |
| <i>C</i> <sub>6</sub>  | 0        | 0                     | 0.122                 | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0.163                 | 0.100                 | 0.595                 | 0                     | 0                     | 0                     | 0                      | 0                      | 0                      | 0                      | 0                     | 0                     | 0                     | 0 |
| <i>C</i> <sub>7</sub>  | 0        | 0                     | 0                     | 0.258                 | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0.540                 | 0.239                 | 0.111                 | 0                      | 0                      | 0                      | 0                      | 0                     | 0                     | 0                     | 0 |
| <i>C</i> <sub>8</sub>  | 0        | 0                     | 0                     | 0.637                 | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0.297                 | 0.625                 | 0.222                 | 0                      | 0                      | 0                      | 0                      | 0                     | 0                     | 0                     | 0 |
| <i>C</i> <sub>9</sub>  | 0        | 0                     | 0                     | 0.105                 | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0.163                 | 0.137                 | 0.667                 | 0                      | 0                      | 0                      | 0                      | 0                     | 0                     | 0                     | 0 |
| <i>C</i> <sub>10</sub> | 0        | 0                     | 0                     | 0                     | 0.333                 | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0.750                  | 0.667                  | 0                      | 0                      | 0                     | 0                     | 0                     | 0 |
| <i>C</i> <sub>11</sub> | 0        | 0                     | 0                     | 0                     | 0.667                 | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0.250                  | 0.333                  | 0                      | 0                      | 0                     | 0                     | 0                     | 0 |
| <i>C</i> <sub>12</sub> | 0        | 0                     | 0                     | 0                     | 0                     | 0.143                 | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                      | 0                      | 0.200                  | 0.333                  | 0                     | 0                     | 0                     | 0 |
| <i>C</i> <sub>13</sub> | 0        | 0                     | 0                     | 0                     | 0                     | 0.857                 | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                     | 0                      | 0                      | 0.800                  | 0.667                  | 0                     | 0                     | 0                     | 0 |
| <i>A</i> <sub>1</sub>  | 0        | 0                     | 0                     | 0                     | 0                     | 0                     | 0.218                 | 0.137                 | 0.701                 | 0.726                 | 0.122                 | 0.122                 | 0.082                 | 0.070                 | 0.162                 | 0.100                  | 0.096                  | 0.098                  | 0.648                  | 1                     | 0                     | 0                     | 0 |
| <i>A</i> <sub>2</sub>  | 0        | 0                     | 0                     | 0                     | 0                     | 0                     | 0.152                 | 0.239                 | 0.193                 | 0.172                 | 0.230                 | 0.230                 | 0.603                 | 0.604                 | 0.770                 | 0.600                  | 0.210                  | 0.187                  | 0.230                  | 0                     | 1                     | 0                     | 0 |
| <i>A</i> <sub>3</sub>  | 0        | 0                     | 0                     | 0                     | 0                     | 0                     | 0.630                 | 0.625                 | 0.106                 | 0.102                 | 0.648                 | 0.648                 | 0.315                 | 0.326                 | 0.068                 | 0.300                  | 0.694                  | 0.715                  | 0.122                  | 0                     | 0                     | 1                     | 0 |
| <b>SUM</b>             | 1.000    | 2.000                 | 2.000                 | 2.000                 | 2.000                 | 2.000                 | 2.000                 | 2.000                 | 2.000                 | 2.000                 | 2.000                 | 2.000                 | 2.000                 | 2.000                 | 2.000                 | 2.000                  | 2.000                  | 2.000                  | 2.000                  | 2.000                 | 1                     | 1                     | 1 |

## 5. Results and conclusions

This research combines the FDM and the ANP to develop an evaluation model for SD of collective residence environment. The results of this research are briefly listed here.

First, through the process of FDM, a large number of abstract, qualitative and sensational PIFs are effectively extracted into a limited number of representative evaluation criteria. In this research, 26 initial PIFs are extracted into 13 criteria.

**Table 5.** The limit supermatrix

|                 | G            | O <sub>1</sub> | O <sub>2</sub> | O <sub>3</sub> | O <sub>4</sub> | O <sub>5</sub> | C <sub>1</sub> | C <sub>2</sub> | C <sub>3</sub> | C <sub>4</sub> | C <sub>5</sub> | C <sub>6</sub> | C <sub>7</sub> | C <sub>8</sub> | C <sub>9</sub> | C <sub>10</sub> | C <sub>11</sub> | C <sub>12</sub> | C <sub>13</sub> | A <sub>1</sub> | A <sub>2</sub> | A <sub>3</sub> |       |
|-----------------|--------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|-----------------|----------------|----------------|----------------|-------|
| G               | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000          | 0.000          | 0.000          | 0.000 |
| O <sub>1</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000          | 0.000          | 0.000          | 0.000 |
| O <sub>2</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000          | 0.000          | 0.000          | 0.000 |
| O <sub>3</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000          | 0.000          | 0.000          | 0.000 |
| O <sub>4</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000          | 0.000          | 0.000          | 0.000 |
| O <sub>5</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000          | 0.000          | 0.000          | 0.000 |
| C <sub>1</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000          | 0.000          | 0.000          | 0.000 |
| C <sub>2</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000          | 0.000          | 0.000          | 0.000 |
| C <sub>3</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000          | 0.000          | 0.000          | 0.000 |
| C <sub>4</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000          | 0.000          | 0.000          | 0.000 |
| C <sub>5</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000          | 0.000          | 0.000          | 0.000 |
| C <sub>6</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000          | 0.000          | 0.000          | 0.000 |
| C <sub>7</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000          | 0.000          | 0.000          | 0.000 |
| C <sub>8</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000          | 0.000          | 0.000          | 0.000 |
| C <sub>9</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000          | 0.000          | 0.000          | 0.000 |
| C <sub>10</sub> | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000          | 0.000          | 0.000          | 0.000 |
| C <sub>11</sub> | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000          | 0.000          | 0.000          | 0.000 |
| C <sub>12</sub> | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000          | 0.000          | 0.000          | 0.000 |
| C <sub>13</sub> | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000          | 0.000          | 0.000          | 0.000 |
| A <sub>1</sub>  | <b>0.281</b> | 0.330          | 0.380          | 0.147          | 0.193          | 0.462          | 0.298          | 0.261          | 0.593          | 0.562          | 0.221          | 0.182          | 0.089          | 0.080          | 0.142          | 0.099           | 0.097           | 0.304           | 0.562           | 1.000          | 0.000          | 0.000          | 0.000 |
| A <sub>2</sub>  | <b>0.324</b> | 0.240          | 0.236          | 0.506          | 0.355          | 0.236          | 0.163          | 0.207          | 0.189          | 0.188          | 0.220          | 0.224          | 0.621          | 0.620          | 0.733          | 0.549           | 0.346           | 0.203           | 0.223           | 0.000          | 1.000          | 0.000          | 0.000 |
| A <sub>3</sub>  | <b>0.394</b> | 0.430          | 0.384          | 0.347          | 0.453          | 0.302          | 0.540          | 0.532          | 0.218          | 0.250          | 0.559          | 0.594          | 0.291          | 0.300          | 0.125          | 0.351           | 0.557           | 0.493           | 0.215           | 0.000          | 0.000          | 1.000          | 0.000 |

Second, the ANP is adopted to further analyze the results from the FDM. With a network structure, the method systematically reflects the interdependence existing in each evaluation components and calculates the importance of components and alternatives through objective mathematical matrix manipulation. The outcome of the evaluation network model displays the interdependence among the five objectives and inner dependence in each criteria cluster. Furthermore, the model can calculate the ranking of the three HCs under the main goal (HC<sub>3</sub> (0.394) > HC<sub>2</sub> (0.324) > HC<sub>1</sub> (0.281)), and also the performances of each HC under each objective or under each criterion. These outcomes recommend a developing direction toward SD for each HC under the study.

To sum up, this paper sets up a network evaluation model, which can transform the abstract concept of SD into an applicable approach. Subjective qualitative characteristics and needs in local HC can be converted into objective numerical weights for reference. In addition, the model is theoretical correct and easy to operate. The results from this research not only can be fundamental reference for future development application, but also can be guidelines for project planning and development in practice. Furthermore, the results can be useful references for relevant policy making in public sectors.

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## **MCDM APPLIED TO THE ASSESSMENT OF SUSTAINABLE DEVELOPMENT FOR TAIWAN'S COLLECTIVE RESIDENCE ENVIRONMENT**

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### **ABSTRACT**

When sustainable development (SD) becomes the global trend on collective residence environment, it needs to transform the abstract concept into specific and practicable implementations. Hence, the correspondent of the concept to geographical space must be distinguished first, and the objective evaluation method on regional property must be developed next. The major type of Taiwan's dwelling is housing with high-rise, high density and centralization. Besides, urbanization has pushed traditional "community" into "housing community", which emphasizes the satisfaction of personal living quality, privacy and safety. For implementing SD effectively, this paper first searches the relevant possible impact factors. Moreover, the characteristics of location development and dwellers' actual demand are integrated by the fuzzy Delphi method (FDM) to extract the aspects and criteria for assessment. Since there is complex interdependence among assessment aspects/criteria, the analytic network process (ANP) method, which can solve such multi-criteria decision making (MCDM) problem effectively, is employed. The series of operations can transfer the subjective and qualitative perception problems into the objective and quantitative evaluation achievements. The results can be not only the foundation to implement the sustainable conception, but also the consultation and guidance for planning and practicing in the future.

Keyword: Sustainable Development, Housing Community, Fuzzy Delphi Method, Analytic Network Process

### **INTRODUCTION**

With swift changing in time, industrialization reduces the dependence of people on community. Convenient transportation under urbanization also lengthens the distance between working location and residence. Frequent communication and network cooperation in globalization collapse the pattern of living interaction (Birkeland, 2002). These trends change the living style from the traditional community with characteristics of social interaction, shared ties and geographical location (Hillery, 1955) to self-satisfaction, privacy, and an emphasis on occupational interest than community interest, and gradually to an isolated and sterile accommodation (Churchill & Baetz, 1999; Schneider, 1992; Wight, 1995).

Since 1980s, sustainable development (SD) has emerged as a popular solution to the problem of meeting the material needs of a rapidly growing population (Bridger & Luloff, 1999). Many scholars attempt to apply sustainability to the issues of residence community (Barton, 2000; Bridger & Luloff, 1999; Chan & Huang, 2004; Lafferty, 2002; Paterson & Connery, 1997; Weber, 2003). Based on the environment, social and economy impacts that were emphasized in the 1996 Habitat II Conference, many research works have explored the restriction and utilization of resources and ecology, the living attitude (style) and needs (quality) of residents, and the policies and management in operation and development. As a result, concepts, such as "green community" (Lin & Lee, 2005; Young, Makoni, & Christiansen, 2001), "ecology community" (O'Hara & Stagl, 2002; Roseland, 1997; Zhang & Shyng, 2004) and "healthy community"

(Farmer, Lauder, Richards, & Sharkey, 2003; Raphael, Renwick, Brown, Steinmetz, Sehdev, & Phillips, 2001), are developed.

When the trend of development and management of human residence environment becomes focusing on the concept of SD over the world, the abstract concept of “thinking globally, action locally” needs to be transferred into specific and practicable approach. Implementation of SD effectively in residence environment should have two structural concerns. First, the appropriate space of geographical scale for action should be included. Second, an objective and valid measurement method should be developed (Chan & Huang, 2004; Chan & Wu, 2003).

Due to the limitation of land and condensed population in Taiwan, housing community designed with collective dwelling type has become a basic construction unit in residential environment and urban development. Furthermore, the government should define residence and community clearly for moving toward SD under rapid transition based on highly urbanization, industrialization and technology (National Council for Sustainable Development, 2000). That is to say, housing community is the corresponding to space of geographical scale for action as well as the foundation to extend overall development (Chan & Wu, 2003).

A number of studies (Frasera, Dougilla, Mabeeb, Reeda, & Alpinec, 2006; Maclaren, 1996; Spangenberg, Pfahl, & Deller, 2002; UNSDC, 1997) have shown that the establishment of evaluating indicators/criteria is an essential work for effectively transferring the concept into developing space units. Evaluation model can then be developed (e.g. Deakin, 2003; Lin & Lee, 2005; Yuan, James, Hodgson, Hutchinson, & Shi, 2003). Nevertheless, in the process of operating performance model, there are complicated interrelationships existing among various factors (Chan & Huang, 2004; Maclaren, 1996). Such a characteristic belongs to multi-attribute decision analysis (MADA). Many works done on MADA (Chen, Li, & Wong, 2005; Lee & Kim, 2001; Lee & Li, 2006; Sarkis, 2003) showed that the fuzzy Delphi method (FDM) can extract definite factors effectively from related attributes. The extracted factors can then be criteria for measurement. In addition, the analytic network process (ANP) has the ability to handle interdependency among attributes and criteria. It can also transform subjective and qualitative issues into an objective and quantitative model for evaluation (Meade & Presley, 2002).

The purpose of this paper is to establish an explicit, objective and applicable evaluation model that transforms abstract SD concept based on characteristics and requirements of local basic unit. The results shall show that the quantitative weights of each component in the model are objective in nature. When the alternatives are added into the evaluation model, it could examine the implementation of the SD concept more specifically and practically. Moreover, it will also offer sufficient planning and executing guidance to overall local residential environment development in the future.

### **EXISTED EVALUATION MODELS AND METHODS**

From literature review, we can understand that there are extensive influencing dimensions and attributes for housing community SD. Thus, when engaging measurement and evaluation, this is a MADA problem. In general, a MADA problem must have a simple but clear goal as well as objectives and/or criteria connecting under the goal. There were numerous methods conducted in the past, such as ranking technique (Buss, 1983), scoring (Lucas & Moor, 1976), AHP (Muralidhar & Santhnam, 1990), multivariable analysis method, and mathematical models including goal programming, dynamic programming, zero-one goal programming and so on (Nemhauser & Ullman, 1969; Reiter & Rice, 1966; Roper-Low & Sharp, 1990; Saaty, 1996; Sanathanam & Kyparisis, 1996; Santhanam, Muralidhar, & Schniederjans, 1989). The above methodologies can deal with simple and simplified thinking models. However, to solve the complex interrelationship among factors for the abstract SD concept, the above techniques are not adequate enough. Therefore, in recent years, a few works have been undertaking on this topic using various methods or models.

Most of the measuring approaches and evaluation models focusing on this field tried to establish influencing factors, indicators or criteria first (Andrew & Carroll, 2001; Bell & Morse, 2004). Reed, Fraser & Dougill (2006) set up a learning process by integrating approaches of top-down from expert-led and bottom-up from community-based. It is the foundation for local sustainability evaluation criteria which are stakeholder-led oriented. The criteria and SD goal of housing community form a loop structure, and community-driven participatory methods (CDPM) is adopted for evaluation. Chan & Hung (2004) considered variables for community development and set up influencing factors, and then engaged in systematic evaluation research by sensitivity model (SM). Moreover, Taylor (2001) made a comparison between employment based analysis (EBA) and cost-benefit analysis (CBA) on housing community activity.

Even though operation models and techniques for MADA problem have been developed extensively, interdependency among criteria and alternatives may exist in real practice (Weber, Werners & Zimmerman, 1990). An evaluation model with only top-down relationship or one-way loop form cannot appropriately represent the connections among the factors. As long as there is interrelationship among criteria and alternatives, the relationship should be shown as a network. Thus, the ANP (Saaty, 1996), which aims to tackle network problems, is adopted in this research to solve the interdependency problem of SD in collective residence environment.

### FRAMEWORK AND METHODS

The framework of this paper consists of several parts as shown in Figure 1. First, related aspects and attributes for SD of residential/housing community are identified through relevant literature review and local characteristics. The critical evaluation criteria are determined by the FDM next. After constructing the evaluation network model by the experts' group discussion, we can calculate the priorities/weights of critical criteria by applying the ANP method. The final ranking results of the empirical case for housing community SD are obtained. The detailed descriptions of each part of the framework are presented in the following sub-sections.

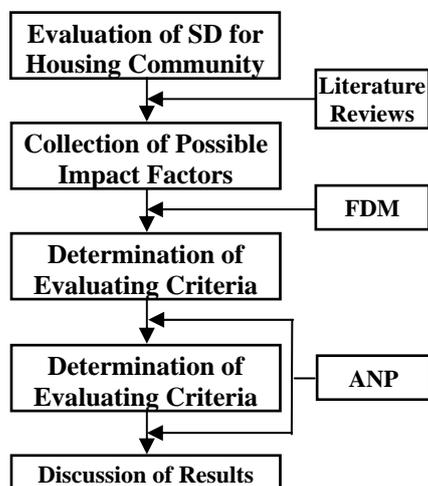


FIGURE 1. Research Framework

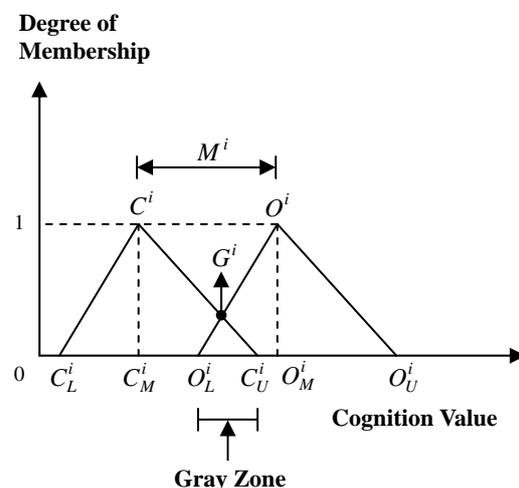


FIGURE 2. Two TFNs (Zheng, 2001)

### Fuzzy Delphi Method (FDM)

To deal with the uncertainty of experts' subjective opinions effectively, Murray, Pipino, & Van Gigch (1985) first applied the fuzzy theory to the traditional Delphi Method. Ishikawa, Amagasa, Shiga, Tomizawa, Tatsuta, & Mieno (1993) employed the cumulative frequency distribution function and the fuzzy integration to integrate experts' estimation into fuzzy numbers, and utilized the "gray zone", the intersection of the fuzzy numbers, to develop the Max-Min FDM and the FDM via Fuzzy Integration (FDMFI). Other works on FDM include Chang, Tsujimura, Gen & Tozawa (1995), Chang & Wang (2006), Cheng (2001), Hsiao (2006), Wang, Chang, & Lee (2007) and Zheng (2001).

This paper bases on the FDM developed by Ishikawa et al. (1993) and Zheng (2001) to find the critical factors. The proposed procedure is as follows (Wang et al., 2007):

Step 1: **Collect all possible factors  $u_i$ .**

Step 2: **Collect estimated score of each factor ( $u_i$ ) from each expert.** The score is denoted as  $S_i$  by  $k$  experts,  $S_i = \{(C_{ik}, O_{ik})\}$ .  $C_{ik}$  is the lowest score of the  $k$ th expert to the  $i$ th factor,;  $O_{ik}$  is the highest score, and both  $C_{ik}$  and  $O_{ik}$  have a range from 1 to 10 (Chang & Wang, 2006; Zheng, 2001).

Step 3: **Calculate the extreme values of  $C_{ik}$  and  $O_{ik}$  for each factor.** A group average is calculated for both  $C_{ik}$  and  $O_{ik}$ , and calculate the minimum  $C_L^i$  ( $O_L^i$ ), the geometric mean (GM)  $C_M^i$  ( $O_M^i$ ) and the maximum  $C_U^i$  ( $O_U^i$ ) of  $C_k^i$  ( $O_k^i$ ).

Step 4: **Establish the TFNs.** There are two TFNs: denoted as  $C^i = (C_L^i, C_M^i, C_U^i)$  and  $O^i = (O_L^i, O_M^i, O_U^i)$ . The overlap section of the two TFNs is called the gray zone, as shown in Figure 2 (Zheng, 2001).

Step 5: **Inspect the consensus among experts' opinions.** The gray zone of each factor is used to calculate the "important degree of consensus" ( $G^i$ ), and the higher value of  $G^i$ , the higher significance of  $u_i$ .

(1) **If there is no overlap between the two TFNs ( $C_U^i \leq O_L^i$ ),**this indicates that the experts' opinions possess consensus (Zheng, 2001), and  $G^i = (C_M^i + O_M^i)/2$ .

(2) **If there is overlap ( $C_U^i > O_L^i$ ), the gray zone ( $Z^i$ ) exists:**

(a) If  $Z^i < M^i$ , where  $Z^i = C_U^i - O_L^i$  and  $M^i = O_M^i - C_M^i$ ,  $G^i$  is calculated by Equation (1) and Equation (2).

$$F^i(x_j) = \left\{ \int_x \left\{ \min \left[ C^i(x_j), O^i(x_j) \right] \right\} dx \right\}, i \in U \quad (1)$$

$$G^i = \left\{ Y \mid \max \mu_{F^i}(Y) \right\}, i \in U \quad (2)$$

(b) If  $Z^i > M^i$ , there are discrepancies among the experts' opinions. Repeat Step 2 to Step 5 until a convergence is attained.

Step 6: **Extract critical factors from  $U$ , compare  $G^i$  with the threshold value ( $S$ ).** If  $G^i \geq S$ , select factor  $i$ ; and if  $G^i < S$ , eliminate factor  $i$  (Zheng, 2001). In general, the threshold value is determined by decision makers subjectively (Chang, Hsu, & Chen, 1997).

### Analytic Network Process (ANP)

The ANP is the generalization of the analytic hierarchy process (AHP) by replacing hierarchies with networks (Saaty, 1980, 1996, 2005) and allowing more complex interrelationships in a network system. The ANP has been widely used in multi-criteria decision making problems in various fields such as strategic decision (Raisinghani & Meade, 2005; Sarkis, 2003), project selection (Eddie & Li, 2005; Meade & Presley, 2002), product planning (Chen et al., 2005; Chung, Lee, & Pearn, 2005a), and so on.

The process of ANP is described as follows (Chung et al., 2005a; Saaty, 1996; Wang et al., 2007):

Step 1: **Model construction and problem structuring.** The problem should be stated clearly and decomposed into a rational system like a network, which would indicate the relationship of feedback or interdependence among the components, by decision makers.

Step 2: **Pairwise comparisons matrices and priority vectors.** Like AHP, decision elements at each component are compared pairwise with respect to their importance towards their control criterion, and the components themselves are also compared pairwise with respect to their contribution to the goal (Chung, Lee, & Pearn, 2005b). The relative

importance values are determined with a scale of 1 to 9, and an eigenvector can be obtained.

Step 3: **Supermatrix formation.** To obtain global priorities in a system with interdependent influences, the obtained local priority vectors and matrices from Step 2 are entered in a matrix to form a “supermatrix” as follows:

$$W = \begin{matrix} & \begin{matrix} Goal & Cri & Alt \end{matrix} \\ \begin{matrix} Goal \\ Criteria \\ Alternatives \end{matrix} & \begin{bmatrix} 0 & 0 & 0 \\ W_{21} & W_{22} & 0 \\ 0 & W_{32} & I \end{bmatrix} \end{matrix} \quad (3)$$

where “I” is the identity matrix, and entries of zeros correspond to those elements that have no influence. After forming the supermatrix, a weighted supermatrix is derived by transforming all columns sum to unity; i.e. like the concept of Markov chain for ensuring the column stochastic equals to 1 (Huang, Tzeng, & Ong, 2005). Next, in order to achieve a convergence on the importance weights (Huang et al., 2005), the weighted supermatrix is raised to limiting powers by Equation (4) to obtain the limit matrix, which shows the long-term stable weighted values (Chung et al., 2005a) and the global priority weights. The detail of mathematical processes of the ANP approach can refer to Saaty (1996).

$$\lim_{k \rightarrow \infty} W^{2k+1} \quad (4)$$

Step 4: **Selection of best alternatives.** If the supermatrix formed in Step 3 covers the whole network, the priority weights of alternatives can be found in the column of alternatives in the normalized supermatrix (Chung et al., 2005b, Sarkis, 2003).

## EVALUATION FRAMEWORK

### Determination of Evaluating Criteria by FDM

In this research, a committee with experts from industry, government departments, and professional scholars from related area is formed to contribute their expertise in sustainable development of collective residence environment. Based on literature reviews, consideration of actual needs and characteristics of local area, and the results of the first group discussion of the committee, we are able to list five major dimensions that influence SD of housing community: (1) social level, (2) natural environment, (3) living use, (4) management and service, and (5) technology application. Moreover, 26 possible impact factors are generalized and categorized under the five dimensions. The five dimensions and their possible impact factors are listed in Table 1 (Huang & Wang, 2006; Wang et al., 2007).

Next, FDM is applied to extract the factors from the possible impact factors. An anonymous questionnaire is prepared to let the committee members evaluate the importance of each possible impact factor. A convergence of their opinions is obtained, and 13 factors are extracted. In this research, we subjectively set 7.40 as the threshold for the geometric mean of experts’ consensus value ( $G^i$ ). The results are shown in Table 2 (Huang & Wang, 2006; Wang et al., 2007), and the factors shaded in gray are selected.

### Construction of Evaluation Model by ANP

With the results from FDM, a group discussion of experts is carried out again to build up an evaluation model based on the ANP network structure proposed by Saaty (1996). In the process, experts agree that there is certain interdependence and feedback among the goal, objectives and criteria and that alternatives (different housing communities) should be evaluated in the network. The committee reaches a consensus that there is interdependence among the dimensions, and the factors under different dimensions (clusters) have interdependence too. However, the interdependence of the dimensions has adequately captured the interdependence of the factors under different dimensions (clusters). As a result, we can assume an independency of the factors under different dimensions (clusters), and thus only study the interdependence among the factors under the same dimension. The complete evaluation model is constructed as shown in Figure 3.

In the evaluation model, the objectives and criteria correspond respectively to the five dimensions and 13 extracted factors from the FDM in the previous sub-section.

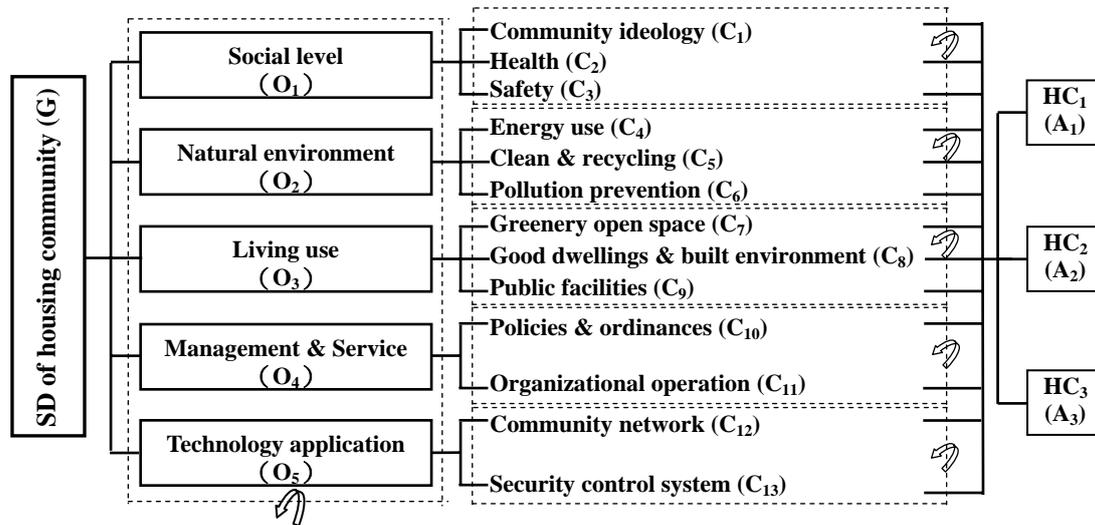
**TABLE 1. Dimensions and possible impact factors**

| Dimensions (Ds)                               | Possible impact factors (PIFs)                         |
|---|--|
| <b>Social level (D<sub>1</sub>)</b>           | Community ideology (F <sub>1</sub> )                   |
|   | Health (F <sub>2</sub> )                               |
|   | Safety (F <sub>3</sub> )                               |
|   | Culture education (F <sub>4</sub> )                    |
|   | Construction of style & features (F <sub>5</sub> )     |
|   | Justice & opportunities (F <sub>6</sub> )              |
|   | Properties of community constitution (F <sub>7</sub> ) |
|   | Community connection (F <sub>8</sub> )                 |
| <b>Natural Environment (D<sub>2</sub>)</b>    | Land use (F <sub>9</sub> )                             |
|   | Energy use (F <sub>10</sub> )                          |
|   | Clean & recycling (F <sub>11</sub> )                   |
|   | Preserve biodiversity (F <sub>12</sub> )               |
|   | Natural resources (F <sub>13</sub> )                   |
|   | Pollution prevention (F <sub>14</sub> )                |
| <b>Living use (D<sub>3</sub>)</b>             | Greenery open space (F <sub>15</sub> )                 |
|   | Good dwellings & built environment (F <sub>16</sub> )  |
|   | Public facilities (F <sub>17</sub> )                   |
|   | Satisfaction & comfort (F <sub>18</sub> )              |
|   | Traffic service system (F <sub>19</sub> )              |
| <b>Management and service (D<sub>4</sub>)</b> | Policies & ordinances (F <sub>20</sub> )               |
|   | Organizational operation (F <sub>21</sub> )            |
|   | Spontaneity management (F <sub>22</sub> )              |
|   | Effective guidance of government (F <sub>23</sub> )    |
| <b>Technology Application (D<sub>5</sub>)</b> | Community network (F <sub>24</sub> )                   |
|   | Security control system (F <sub>25</sub> )             |
|   | Digital life use (F <sub>26</sub> )                    |

**TABLE 2. Factor extraction results**

| PIFs            | C <sub>jk</sub> |     | O <sub>jk</sub> |     | GMs            |                | G <sup>i</sup> |
|-----------------|-----------------|-----|-----------------|-----|----------------|----------------|----------------|
|                 | Min             | Max | Min             | Max | C <sub>i</sub> | O <sub>i</sub> |                |
| F <sub>1</sub>  | 4               | 8   | 8               | 10  | 6.12           | 9.18           | <b>7.65</b>    |
| F <sub>2</sub>  | 3               | 8   | 6               | 10  | 6.70           | 9.13           | <b>7.41</b>    |
| F <sub>3</sub>  | 5               | 9   | 8               | 10  | 6.81           | 9.17           | <b>8.35</b>    |
| F <sub>4</sub>  | 3               | 7   | 5               | 10  | 4.98           | 7.93           | 6.18           |
| F <sub>5</sub>  | 3               | 7   | 5               | 10  | 5.04           | 8.20           | 6.24           |
| F <sub>6</sub>  | 3               | 7   | 5               | 10  | 4.38           | 7.37           | 5.95           |
| F <sub>7</sub>  | 2               | 7   | 5               | 10  | 4.31           | 7.17           | 5.89           |
| F <sub>8</sub>  | 2               | 8   | 5               | 10  | 4.28           | 7.44           | 6.19           |
| F <sub>9</sub>  | 4               | 8   | 6               | 10  | 5.86           | 8.81           | 7.14           |
| F <sub>10</sub> | 3               | 9   | 7               | 10  | 6.38           | 8.88           | <b>7.84</b>    |
| F <sub>11</sub> | 4               | 8   | 8               | 10  | 6.15           | 9.01           | <b>7.58</b>    |
| F <sub>12</sub> | 3               | 8   | 6               | 10  | 5.32           | 8.17           | 6.90           |
| F <sub>13</sub> | 3               | 8   | 6               | 10  | 5.74           | 8.63           | 7.08           |
| F <sub>14</sub> | 3               | 8   | 8               | 10  | 5.98           | 9.13           | <b>7.56</b>    |
| F <sub>15</sub> | 4               | 9   | 7               | 10  | 6.38           | 9.00           | <b>7.87</b>    |
| F <sub>16</sub> | 5               | 9   | 8               | 10  | 7.08           | 9.40           | <b>8.42</b>    |
| F <sub>17</sub> | 5               | 8   | 7               | 10  | 6.09           | 8.83           | <b>7.49</b>    |
| F <sub>18</sub> | 3               | 8   | 7               | 10  | 5.05           | 8.77           | 7.38           |
| F <sub>19</sub> | 3               | 8   | 6               | 10  | 5.69           | 8.62           | 7.06           |
| F <sub>20</sub> | 3               | 8   | 7               | 10  | 5.56           | 8.74           | <b>7.42</b>    |
| F <sub>21</sub> | 3               | 9   | 7               | 10  | 6.36           | 8.95           | <b>7.85</b>    |
| F <sub>22</sub> | 3               | 8   | 6               | 10  | 5.70           | 8.60           | 7.06           |
| F <sub>23</sub> | 2               | 7   | 5               | 10  | 4.23           | 7.37           | 5.92           |
| F <sub>24</sub> | 3               | 9   | 8               | 10  | 5.24           | 9.24           | <b>8.25</b>    |
| F <sub>25</sub> | 3               | 8   | 7               | 10  | 5.76           | 9.13           | <b>7.49</b>    |
| F <sub>26</sub> | 3               | 7   | 6               | 10  | 4.39           | 8.01           | 6.44           |

Numbers: 13 (G<sup>i</sup> ≥ S (7.40), shown in gray)



**FIGURE 3. Evaluation model**

Subsequently, the operational steps of ANP proceed based on the evaluation model. Three housing communities (represented as A<sub>1</sub>, A<sub>2</sub>, and A<sub>3</sub>) are selected from Hsinchu area to examine the practicality of the proposed model. The requirements of housing community under the study are as follows: building construction completed in the last 5 years, well developed, fully residential occupied, similar scale and characteristics, and maintained by community/property management agents. Experts, including professionals with the specialty of architecture design, urban planning, community management, and government official and familiar with the management of the three communities, are asked to discuss and fill out a set of pairwise comparison questionnaire. Then, based on the comparison results, priority/eigenvalue (EV) in

each component and interdependencies in the model is calculated, and consistency ( $CR \leq 0.1$ ) is tested.

All the priorities calculated from the pairwise comparison matrices are entered in the appropriate places in the initial supermatrix using Equation (3). A weighted supermatrix is formed and then raised to limiting powers by Equation (4) to capture all the interactions and to obtain a steady-state outcome. Result shows the alternative with the largest priority should have the best overall performance (see TABLE 3.). The performance of the three alternatives are:  $A_1$  ( $HC_1$ : 0.281),  $A_2$  ( $HC_2$ : 0.324),  $A_3$  ( $HC_3$ : 0.394).

**TABLE 3. The limit supermatrix**

|                 | G            | O <sub>1</sub> | O <sub>2</sub> | O <sub>3</sub> | O <sub>4</sub> | O <sub>5</sub> | C <sub>1</sub> | C <sub>2</sub> | C <sub>3</sub> | C <sub>4</sub> | C <sub>5</sub> | C <sub>6</sub> | C <sub>7</sub> | C <sub>8</sub> | C <sub>9</sub> | C <sub>10</sub> | C <sub>11</sub> | C <sub>12</sub> | C <sub>13</sub> | A1       | A2       | A3       |   |
|-----------------|--------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|-----------------|----------|----------|----------|---|
| G               | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000    | 0        | 0        | 0 |
| O <sub>1</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000    | 0        | 0        | 0 |
| O <sub>2</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000    | 0        | 0        | 0 |
| O <sub>3</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000    | 0        | 0        | 0 |
| O <sub>4</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000    | 0        | 0        | 0 |
| O <sub>5</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000    | 0        | 0        | 0 |
| C <sub>1</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000    | 0        | 0        | 0 |
| C <sub>2</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000    | 0        | 0        | 0 |
| C <sub>3</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000    | 0        | 0        | 0 |
| C <sub>4</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000    | 0        | 0        | 0 |
| C <sub>5</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000    | 0        | 0        | 0 |
| C <sub>6</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000    | 0        | 0        | 0 |
| C <sub>7</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000    | 0        | 0        | 0 |
| C <sub>8</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000    | 0        | 0        | 0 |
| C <sub>9</sub>  | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000    | 0        | 0        | 0 |
| C <sub>10</sub> | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000    | 0        | 0        | 0 |
| C <sub>11</sub> | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000    | 0        | 0        | 0 |
| C <sub>12</sub> | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000    | 0        | 0        | 0 |
| C <sub>13</sub> | 0.000        | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000          | 0.000           | 0.000           | 0.000           | 0.000           | 0.000    | 0        | 0        | 0 |
| A1              | <b>0.281</b> | 0.330          | 0.380          | 0.147          | 0.193          | 0.462          | 0.298          | 0.261          | 0.593          | 0.562          | 0.221          | 0.182          | 0.089          | 0.080          | 0.142          | 0.099           | 0.097           | 0.304           | 0.562           | <b>1</b> | 0        | 0        | 0 |
| A2              | <b>0.324</b> | 0.240          | 0.236          | 0.506          | 0.355          | 0.236          | 0.163          | 0.207          | 0.189          | 0.188          | 0.220          | 0.224          | 0.621          | 0.620          | 0.733          | 0.549           | 0.346           | 0.203           | 0.223           | 0        | <b>1</b> | 0        | 0 |
| A3              | <b>0.394</b> | 0.430          | 0.384          | 0.347          | 0.453          | 0.302          | 0.540          | 0.532          | 0.218          | 0.250          | 0.559          | 0.594          | 0.291          | 0.300          | 0.125          | 0.351           | 0.557           | 0.493           | 0.215           | 0        | 0        | <b>1</b> | 0 |

## RESULTS AND CONCLUSIONS

This research combines the FDM and the ANP, as well as the consensus opinions of experts, to develop an evaluation model for sustainable development of collective residence environment. The results of this research are briefly listed here.

First, through the objective and simple process of FDM, a large number of abstract, qualitative and sensational possible impact indicators/factors are evaluated and extracted into a limited number of representative evaluation criteria. In this research, 26 initial possible impact factors are extracted into five dimensions and 13 factors. The consensus value of  $G^i$  from the experts shows the importance of the possible impact factors. For example, the top rankings include Good dwellings & built environment (8.42) > Safety (8.35) > Community network (8.25) > Greenery open space, and Organizational operation, etc. This reveals that the priority of sustainable development of housing community is to construct a fundamental residential environment with safety and high quality, thereafter, to extend to meet satisfaction of community living requirements. Finally, modern technology could be applied in organizational operation for practical management service.

Second, the ANP, which has the core characteristic of effectively dealing with the interdependent relationship among factors, is adopted to further analyze the results from the FDM. With a network structure, the method systematically reflects the interdependence existing in each evaluation components and calculates the importance of components and alternatives through objective mathematical matrix manipulation. The outcome of the evaluation network model displays the interdependence among the five objectives and inner dependence in each criteria cluster. Furthermore, the model can calculate the performances of the three alternatives under the main goal ( $A_1$  (0.281),  $A_2$  (0.324),  $A_3$  (0.394)) simultaneously, then rank these alternatives ( $A_3$  >  $A_2$  >  $A_1$ ) to compare and choose the best one ( $A_3$ ).

To sum up, this paper sets up a network evaluation model, which can transform the abstract concept of sustainable development into an applicable approach. Subjective qualitative characteristics and needs in local housing community can be converted into objective numerical

weights for reference. In addition, the results can be not only the foundation to implement the sustainable conception, but also the consultation and guidance for planning and practicing in the future.

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